



December 4, 2017

To the Stevens Community,

I'm pleased to share the [annual report of progress](#) on the implementation of the Strategic Plan, *The Future. Ours to Create*. This report summarizes progress that took place during the fifth year of implementation, academic year 2016-17 for academic goals, fiscal year 2016 for financial and philanthropy goals, and fall enrollment and retention statistics as of October 15, 2017. Progress is reported for 45 goals in six categories:

- Undergraduate Studies and Experience
- Graduate Studies and Experience
- Research and Scholarship
- Culture and Governance
- Internal Bridges
- External Bridges

I'm pleased to report that Stevens has made significant progress, meeting or exceeding many of the midpoint goals established by our community in the 2011-12 strategic planning process.

Moving forward, annual implementation reports will summarize progress against the 32 goals outlined in the [Strategic Plan 2017-2022 Midpoint Update](#), the result of a rigorous review process undertaken by the entire Stevens Community in Spring 2017 to refocus and refine the Plan for its final five years of implementation.

I invite you to review the [Year 5 Strategic Plan implementation report](#) and am certain that you will take pride in all that the University has accomplished.

Thank you for your role in the transformative progress that has taken place at Stevens, and for your dedication and commitment to the pursuit of our vision "to become a premier, student-centric technological research university."

Per aspera ad astra,

Nariman Farvardin
President