

Office of the President

Tel 201 216 5213 president@stevens.edu

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## To the Stevens Community:

During the last nine years, Stevens has made significant progress as a university community through our 2012-2022 Strategic Plan, *The Future. Ours to Create*. Updated in 2017, the plan set ambitious targets in undergraduate and graduate enrollment, student life and student outcomes; in the size and impact of our research portfolio and scholarship; in campus and IT infrastructure; in improving our financial health and many business processes; and in numerous external facing initiatives, including the \$200 million *The Power of Stevens* campaign. Throughout, we have held ourselves accountable through an annual and transparent reporting process.

As we anticipate the conclusion of the current strategic plan, we look forward to creating the vision for Stevens at the end of another decade.

Therefore, I am pleased to invite the extended university community to contribute to a pre-planning exercise that will launch the process to develop the next strategic plan for 2022-2032 by completing this survey. In parallel, we will be scheduling a number of focus group meetings to provide additional input during the next few months.

The survey will take approximately 10 minutes to complete and will be open until June 10<sup>th</sup>. Your honest and candid feedback is an essential part of this process. Not all questions may be relevant to your experience; however, please answer to the best of your ability. Your identity will remain confidential, and your responses are completely anonymous.

In the fall, I will appoint a Strategic Planning Steering Committee to utilize the input gained from the survey and focus group discussions to develop recommendations for Stevens' strategic plan for 2022-2032. With this significant input in place, our goal will be to finalize and adopt the new strategic plan by June 30, 2022.

I appreciate the contributions that each member of our university community has made toward putting Stevens on its steep upward trajectory. With your continued engagement, we will aim even higher in the next decade.

Per aspera ad astra,

Nariman Farvardin

President