

## Progress, Growth, and Planning for Our Future Campus The Stevens Indicator, Spring 2014

Poet Khalil Gibran said, "Progress lies not in enhancing what is, but in advancing toward what will be."

After the first year's implementation of the Strategic Plan, I am proud of the progress that your alma mater is making toward what will be: Stevens' vision to become a premier, student-centric technological research university. Our first year Strategic Plan Implementation Report, posted on the University web site, highlights substantial progress across six important domains: undergraduate studies and experience, graduate studies and experience, research and scholarship, culture and governance and internal and external "bridges" that support and connect all that we do.

In the course of achieving these goals, Stevens will grow—in order to meet the increasing demand for a Stevens education—and will produce graduates who continue in the tradition of generations of alumni before them, as innovators, entrepreneurs, problem-solvers and leaders across a spectrum of industries and organizations.

As we have been making substantial progress toward the major goals we have set—increasing the size and selectivity of the undergraduate and graduate student populations, expanding faculty and research, improving our fundraising success, strengthening our finances, enhancing our communications and marketing efforts and much more—we have also been working to develop a campus Master Plan to accommodate our growth needs for academic, residential and other space and our ambitions for the next decade and beyond. When completed, our Master Plan will represent our concept for our near term and future campus growth in 2022 and beyond. It will acknowledge our core values: a focus on growth that is strategic and targeted; our commitment to excellence; our distinctive location; and our goal to develop a physical environment befitting a world-class technological university—one that is characterized by energy, innovation, and collaboration.

We are launching this effort with the sense of optimism that the spaces envisioned in this plan will enable the dreams and aspirations of many generations of Stevens students to become a reality. And in facilitating these dreams and aspirations, Stevens will continue to make a substantial impact on our region, our nation, and on our global society.

Our work on the Master Plan has been an intense process, involving all corners of the university community, employing a data- based suite of planning tools to estimate our instructional and research space, housing, student life, administrative needs, and a serious set of deliberations about how to optimize the precious resources that constitute our opportunities for expansion. Assisted by master planning architects, Wallace Roberts Todd, and a team of experts in campus planning, the university community— students, trustees, faculty, staff, alumni—have provided substantial input into the planning exercise.

I am most grateful to all members of the planning team, which included representation from many different segments of the campus and the extended Stevens community, as well as the City of Hoboken. I deeply appreciate the thoughtful and deliberate approach the many contributors to this plan have taken in balancing our growth objectives with equally important aesthetic, civic and environmental considerations.

When complete, our plan will present a reasoned approach to growth that honors our legacy and the charming characteristics of our host City of Hoboken, and that provides inspiration for our future. I wish to especially thank the Trustees for their advice, counsel, and unflagging support during this process. And I look forward, with the Stevens community, to witnessing the transformation that the Plan will bring about on our campus.

Per aspera ad astra,

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Nariman Farvardin President, Stevens Institute of Technology